

PRINCE2 AGILE FOUNDATION & PRACTITIONER TRAINING & CERTIFICATION

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WHAT IS PRINCE2 AGILE?

- PRINCE2 Agile is the world's most complete project management solution, combining the flexibility and responsiveness of agile with the clearly defined framework of PRINCE2.
- This course provides a new extension module tailored for forward-thinking organizations and individuals already benefiting from PRINCE2 that would like further guidance on how to apply agile methods to the world's most recognized project management method.
- This course will help experienced PRINCE2 practitioners tailor management controls for agile development, while helping experienced agile practitioners understand PRINCE2 governance requirements.

BENEFIT OF PRINCE2 AGILE

Organizational Benefits:

- Deliver change faster, at a lower cost and with lower risk by continually validating project milestones against business objectives.
- Complements and works with existing corporate processes such as PRINCE2®, quality and audit processes which improves rigour and visibility around project management, leading to a proven track record of successful delivery in a corporate environment.

Individual Benefits:

- Develop a more advanced, applied level of knowledge to gain an understanding of agile and the ability to apply relevant project management methods, leading to successful agile projects.
- Clarify different management styles needed for successful agile projects compared to traditional projects and be able to tailor these to the situation.



WHO SHOULD ATTEND?

PRINCE2 Agile certification is suitable for :

- Anyone who delivers projects, in an agile context
- Project Managers
- Anyone who are part of the wider project team
- Anyone responsible for integrating project management with product delivery
- A current PRINCE2 Practitioner

LEARNING OBJECTIVES

- The course explains to delegates how to tailor PRINCE2 to work in the best way possible in an agile context.
- It looks at how to blend and weave the principles, processes and themes of PRINCE2 with many of the common ways of working in an agile way.
- It examines how to configure PRINCE2 when in different situations and how to incorporate the agile frameworks, behavior's, concepts and techniques in the best way possible to increase the chances of successful project delivery.
- To learn through the use of theory and practical exercises.
- To prepare delegates for the PRINCE2 Agile Foundation and Practitioner exam.



COURSE CONTENTS

Unit 1 : Understand key concepts relating to projects and PRINCE2

1.1 Recall the PRINCE2 principles :
- Continued business justifcation
- Learn from experience
- Defined roles and responsibilities
- Manage by stages
- Manage by exception
- Focus on products
- Tailor to suit the project environment

1.2 Explain the purpose of the PRINCE2 themes :
- Business case
- Organization
- Quality
- Plans
- Risk
- Change
- Progress

1.3 Explain the purpose of the PRINCE2 processes.
- Starting up a project
- Initiating a project
- Directing a project
- Controlling a stage
- Managing product delivery
- Managing a stage boundary
- Closing a project

1.4 Explain the purpose of the following PRINCE2 management products.
- Business case (A.2.1)
- Checkpoint report (A.3.1)
- Highlight report (A.11.1)
- Project brief (A.19.1)
- Project initiation documentation (A.20.1)
- Project product description (A.21.1)
- Work package (A.26.1)

1.5 Explain the responsibilities of the following PRINCE2 roles.
- Project board
- Executive
- Senior user
- Senior supplier
- Project manager
- Team manager

Unit 2 : Understand key concepts relating to projects and PRINCE2 Agile

2.1 Explain how PRINCE2 Agile is used in a project context and explain the difference between projects and business as usual (BAU).

2.2 Recall which agile ways of working are suitable for use with PRINCE2 Agile.
- Kanban
- Lean startup
- Scrum

2.3 Describe the need to 'blend and weave 'PRINCE2 with agile at all levels of a project (project direction, project management and product delivery) including the eight guidance points.

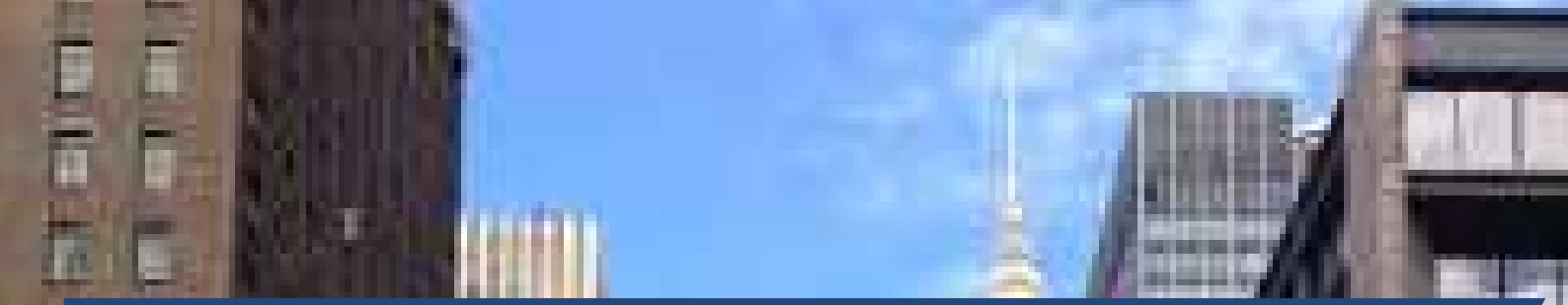
2.4 Describe the roles, responsibilities and competencies of the PRINCE2 Agile delivery team.
- Customer subject matter expert
- Customer representative
- Supplier subject matter expert
- Supplier representative

Unit 3 : Understand how PRINCE2 principles, themes, processes and management products are tailored and/or applied in an agile context

3.1 Explain how the PRINCE2 priniciples will be applied in an agile context.
- Continued business justifcation
- Learn from experience
- Defined roles and responsibilities
- Manage by stages
- Manage by exception
- Focus on products
- Tailor to suit the project environment

3.2 Explain the PRINCE2 Agile behaviours.
- Transparency
- Collaboration
- Rich communication
- Self-organization
- Exploration

3.3 Explain the PRINCE2 Agile guidance for each theme.
- Business case
- Organization
- Quality
- Plans



COURSE CONTENTS

3.4 Explain the PRINCE2 Agile guidance for each process.

- Starting up a project
- Initiating a project, Directing a project
- Controlling a stage
- Managing product delivery
- Managing a stage boundary, Closing a project

3.5 Explain the PRINCE2 Agile guidance for tailoring the following PRINCE2 management products

- Business case, Checkpoint report
- Highlight report, Project brief
- Project initiation documentation
- Project product description, Work package

3.6 Explain what to fix and what to flex, including setting tolerances and the five targets.

- Fix and flex tolerances
- Be on time and hitting deadlines
- Protect the level of quality, Embrace change
- Keep teams stable, Accept that the customer doesn't need everything

Unit 4 : Understand the agile ways of working, key terms and techniques.

4.1 Recall the definition of the following agile terms.

- Backlog (sprint, release & product), Benefit (value)
- Epic, Information radiator
- Spike, Stand up meeting
- Timebox (sprint, release), Velocity
- Waterfall methodology

4.2 Explain key Agile concepts and techniques.

- Scrum
- Lean Startup (incl. MVP), Retrospectives
- User stories (incl. Definition of 'ready' and 'done')
- Workshops
- Burn charts, Agile Estimation (points and T-Shirt sizing)
- Working Agreements

Unit 5 : Understand the focus areas in an agile context

5.1 Explain the PRINCE2 Agile focus areas

- Agilometer
- Requirements
- Rich communication
- Frequent release

Unit 6 : Understand the basic concepts of common agile ways of working

6.1 Explain which agile ways of working are suitable for use with PRINCE2 Agile

6.2 Describe the fundamental frameworks behavior's, concepts and techniques of common agile ways of working

6.3 Explain how PRINCE2 Agile is used only in a project context, including the difference between projects and business as usual

Unit 7 : Understand the purpose and context for combining PRINCE2 and the agile way of working

7.1 Recognize common perceptions of traditional methodology

7.2 Recognize the eight guidance points regarding PRINCE2 Agile

7.3 Explain benefits of combining PRINCE2 with agile

7.4 Describe the need to 'blend and weave' PRINCE2 with agile at all levels of a project

Unit 8 : Be able to apply and evaluate the focus areas to a project in an agile context

8.1 Use focus areas and their key techniques to tailor PRINCE2 effectively

8.2 Evaluate the application of focus areas and their key techniques in a project in an agile context.

Unit 9 : Be able to fix and flex the six aspects of a project in an agile context

9.1 Set the tolerances for the six PRINCE2 aspects of a project in an agile context, taking into account the rationale behind the five targets

9.2 Evaluate the impact of the tolerances set for the six PRINCE2 aspects of a project in an agile context, taking into account the rationale for the five targets

Unit 10 : Be able to apply or tailor the PRINCE2 principles, themes, processes and management products to a project in an agile context

10.1 Apply PRINCE2 principles to meet the needs of a project, using a range of agile frameworks, behavior's, concepts and techniques

10.2 Evaluate how PRINCE2 principles can be applied to meet the needs of a project, including the use of a range of agile behavior's

10.3 Tailor PRINCE2 management products to meet the needs of a project using a range of agile frameworks, Evaluate how PRINCE2 management products can be tailored to meet the needs of a project behavior's, concepts and techniques.



CERTIFICATION

PRINCE2 Agile Foundation Certification Information:

- Exam Duration : 60 Minutes
- Exam Pattern : Multiple Choice Questions, Closed Book Exam
- No. of Questions : 50
- Exam Pass Mark : 55%

PRINCE2 Agile Practitioner Certification Information:

- Exam Duration : 150 Minutes
- Exam Pattern : Multiple Choice Questions, Open Book Exam
- No. of Questions : 50
- Exam Pass Mark : 60%

PRE-REQUISITE FOR PRINCE2 AGILE PRACTITIONER (ANY ONE)

- PRINCE2 Foundation
- PRINCE2 Practitioner
- PRINCE2 Foundation 2009
- PRINCE2 Practitioner 2009
- PRINCE2 Foundation 2017
- PRINCE2 Practitioner 2017
- PRINCE2 Agile® Foundation
- Certified Associate in Project Management (CAPM)
- Project Management Professional (PMP)
- IPMA Level A® (Certified Projects Director)
- IPMA Level B® (Certified Senior Project Manager)
- IPMA Level C® (Certified Project Manager)
- IPMA Level D® (Certified Project Management Associate

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